

## PROGRAMME OUTCOMES

#### Fundamentals

 Understand the fundamentals of high-performance ERGs from vision, strategy, and governance to performance management.

#### Barriers

 Deepen knowledge of barriers to effective ERGs e.g. volunteer burnout, hypervisibility, and stakeholder relationships.

#### Performance

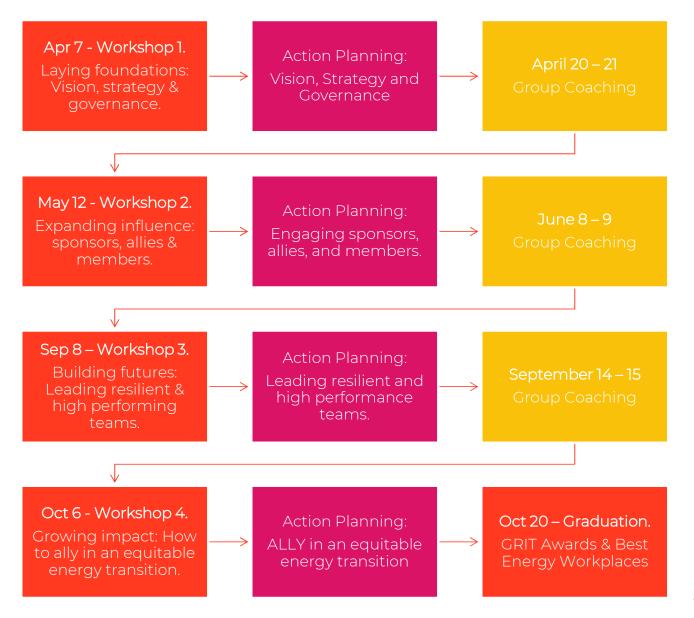
 Discover strategies to lead resilient and highperformance ERG teams

#### **ALLYship**

 Learn what it means to be an ALLY for other ERGs and for the Energy Industry as a whole.



# THE ERG LEADERS ACADEMY





## **WORKSHOP OBJECTIVES**

The ERG ERG vision, Lifecycle strategy & governance



## **ERG LIFECYCLE**

Affinity Group

Employee Resource Group

Business Resource Group

Integrated Resource Groups









Create community for under-represented groups

- Events
- Build awareness
- Grow social connections
- · Build a network and support community

Establish formal governance to grow impact

- Programmes e.g. mentoring, leadership
- Improve employee engagement
- Attract best talent

Integrate a businessfocus into strategy and operations

- Policy, advisory
- Add value to the business through key goals e.g. revenue, customer, innovation, sustainability.

Promote cross-company alignment and intersectionality

- Cross-company task forces and inclusion boards.
- A key partner in people and business decisions.



#### THE RIGHT FOUNDATION: ERG CHARTER

- $\checkmark$  A clear business case that ties the ERG to business goals.
- ✓ A mission statement, strategy and operations plan, including areas of focus, goals, lists of actions, and procedures for measuring progress.
- ✓ Organizational structure, including roles and responsibilities for the ERG leaders, executive sponsors, and other stakeholders.
- ✓ Membership criteria.
- ✓ Leadership selection.
- ✓ Budget and funding procedures.
- ✓ A step-by-step process for launching an ERG chapter in a new location.



## **SHAPING VISION AND STRATEGY**



 How you will achieve it, areas of focus.

# Goals Actions Operating

SMART goals plan of what, who, for the short and by to mid-term.

Mission

 Why you want to achieve it.

+

Year-end review – did you do what you said you were going to do?

 What you want to achieve.

Vision



### **SHAPING VISION AND STRATEGY**

Work with your stakeholders to answer these five questions:

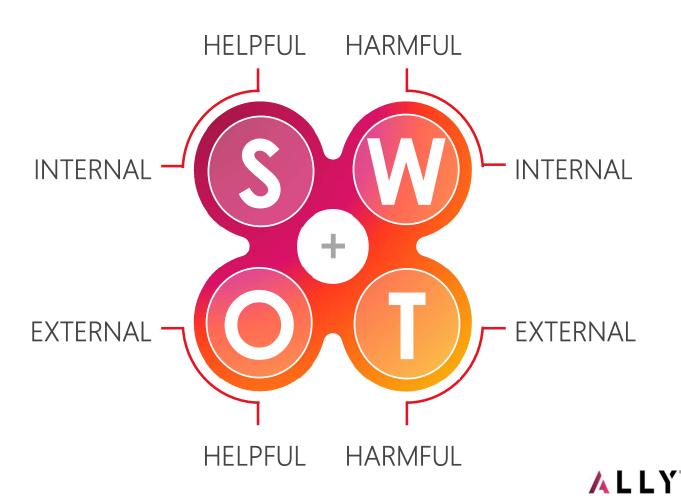
- 1. What will make you feel the ERG was successful when you look back 10 years from now? What do you want to be remembered for?
- 2. Why is it important for that change to happen?
- 3. What will make you feel your time with the ERG was well spent when you look back a year from now?
- 4. What are the most important issues employees from the ERG membership face, and what can the ERG do to address them?
- 5. What are the most important goals the company is building towards, and what can the ERG do to support those goals?



### FOCUSING OPERATIONS...

A good oldfashioned SWOT.

Strengths, weaknesses, opportunities and threats facing us related to culture, the affinity, or the company.



# **NEXT STEPS**

- 1. Homework: The ERG Lifecycle Assessment
- 2. Select your group coaching session
- 3. How was this let us know.





#### **GROUP COACHING**

Work in small groups to develop practical and personal ways to apply the course content in your company.

April 20 – 21, June 8 – 9, September 14 – 15.

Pick one of three groups:

- Group 1: 9:00 11:00 am CT
- Group 2: 9:00 11:00 am CT
- Group 3: 12:00 2:00 pm CT

Send your 1st and 2nd choice to saidya@allyenergy.com



## **RESOURCES**

- ALLY community ERG Leaders Group.
- The ERG Leaders Council best practice reports
- Catalyst reports







